



# YEAR-END REPORT 2019



Photo: DLR/SSC





# YEAR-END REPORT 2019

## FINANCIAL DEVELOPMENT IN BRIEF

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Amount in MSEK	2019	2018
NET SALES	1 013	945
<b>OPERATING PROFIT</b>	<b>30</b>	<b>47</b>
PROFIT BEFORE TAX	23	38
PROFIT AFTER TAX	10	17
CASH FLOW AFTER INVESTMENTS	23	80

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## 2019 IN BRIEF

Operating profit for 2019 was 30 MSEK. Operating profit margin 3%, which was a decrease compared to previous year's level of 5%.

- Revenue increase 7%. Adjusted for a positive currency effect the growth rate was 3%.
- The Operating profit in Satellite Management Services and Science Services decreased. This was mainly explained by individual projects that were either closed or postponed.
- The Operating profit in Engineering Services was, adjusted for currency effects, on the same level as previous year.
- Total investments amounted to 171 MSEK, where-of 21 MSEK consisted of investments for the development and maintenance of the Esrange Space Center.

## SIGNIFICANT EVENTS DURING 2019

The establishment of a Test facility at Esrange Space Center has continued during 2019. The Testbed, expected to be operational during 2020, adds new capabilities and services for testing rocket technology at Esrange. It is also a foundation for the continued development with the goal to launch satellites into orbit. The Testbed is, through the Swedish Space agency (SNSA), co-financed by the Swedish Government.

SSC has during 2019 signed several contracts of strategic importance, both within SSC's traditional markets and with companies acting on the "New Space" market. The "New Space" consists of actors that, in parallel with the traditional space actors, are now driving the development in the space industry. Additionally, the first contracts for the new Testbed at Esrange Space Center were signed.

SubOrbital Express, a new service for rocket launching, was introduced in 2019. The concept is built on a system with "flight tickets", which will give the customers more accessible and affordable access to space. The concept appeals towards both existing and new customer segments and is delivered in cooperation with DLR MORABA within the EuroLaunch cooperation agreement. The first rocket was launched from Esrange Space Center in June.

On top of this several rockets and balloons have been launched at Esrange Space Center during 2019.

During 2019 Satellite Management Services has contributed several satellites launches by assisting our customers with tracking, controlling and positioning of the satellites after separation from the rockets. This supports building the new space-based infrastructure which is vital for the development of the society today and tomorrow.

Our space engineers within the division Engineering Services have supported a number of European space missions, often as an integrated part of our customers' organizations. A first step has also been taken to establish the division in the UK, where SSC established a subsidiary late 2018.

SSC acquired a smaller company, Jade Aerospace GmbH, with engineering services operations. The company has been incorporated into the Engineering Services' German operations.

At the Annual General Meeting (AGM) in April 2019 SSC received a supplement to the Owner's Directive, where SSC shall consider Swedish foreign, security and defense policy when doing business.

## DEVELOPMENT OF THE GROUP'S FINANCIAL POSITION DURING 2019

Consolidated operating profit amounted to 30 MSEK (47 MSEK).

The Operating profit in Satellite Management Services and Science Services decreased, while Engineering Services, adjusted for currency effects was on par with previous year. The decrease relates to individual projects that were either closed or postponed.

Group financial net was -7 MSEK (-10 MSEK). Included in the financial net was a positive impact of currency effects of 2 MSEK (-1 MSEK).

Profit before tax was 23 MSEK (38 MSEK).

Group profit after tax amounted to 10 MSEK (17 MSEK). Since SSC operates in several countries, and taxable profit in one country is not be deducted against losses in another country, SSC's tax paid is high in relation to the Group's profit level.

Total assets 31 December 2019 amounted to 1 355 MSEK (1 168 MSEK), an increase with 187 MSEK, mainly explained by the implementation of new IFRS16 (leasing) accounting principles and increased investments. Interest-bearing liabilities has, after amortization of loans (-8 MSEK) and currency effects (5 MSEK) increased with 111 MSEK. The increase is fully related to the implementation of IFRS 16 lease accounting standards. Net Debt amounted to 190 MSEK (80 MSEK). In conjunction with the divestment of the subsidiary NanoSpace in 2016 SSC received 600 000 shares in the listed company GomSpace. As of 31 December 2018, half of these shares had been divested. The remaining shares were divested early 2019. The financial impact was accounted for in connection with the divestment in 2016.

Cash flow from operating activities amounted to 23 MSEK (80 MSEK). Net investments amounted to -171 MSEK (-54 MSEK), where-of -21 MSEK (-12 MSEK) related to investments at the Estrange Space Center.

## DEVELOPMENT OF THE PARENT COMPANY'S FINANCIAL POSITION DURING 2019

Operating profit for the Parent Company was -15 MSEK (7 MSEK).

Profit after tax for the Parent Company amounted to -1 MSEK (26 MSEK).

Total assets 31 December 2019 amounted to 947 MSEK (918 MSEK), an increase with 29 MSEK. Interest-bearing liabilities have, adjusted for currency effects of 5 MSEK, decreased following amortization of -8 MSEK.

Cash flow from operating activities amounted to 9 MSEK (100 MSEK). Net investments amounted to -88 MSEK (-5 MSEK).

## SIGNIFICANT RISK FACTORS FOR THE SSC GROUP

Enterprise Risk Management (ERM) is an integrated part of SSC's strategic and business planning processes and is regularly revisited during the year. Risk assessments are made according to a structured methodology on all levels in SSC, and risks are then aggregated on group level.

Operational risks are handled in the daily operations. Strategic risks are handled by group management where they are reviewed and evaluated from a probability as well as

consequence perspective. The largest strategic risks are presented to and discussed in the Audit Committee as well as in the Board.

Risks are categorized as political risks, market risks, operational risks, sustainability and security risks, compliance and financial risks.

## MARKET AND FUTURE PROSPECTS

The space industry and its markets are characterized by rapid change with an increasing element of private actors and investments. The space industry is still heavily depending on public sector financing and SSC is striving toward increased sales to the private sector.

SSC is continuously working with the upgrade and enhancement of the Esrange Space Center. SSC has the ambition to launch smaller satellites into orbit and has therefore established the SmallSat Express project. During 2018 the Swedish Government took the decision to co-fund the establishment of a Testbed at Esrange. The test facility is also the first step in the construction of the infrastructure needed for launching satellites from Esrange. A financing solution for a full-scale launching facility is not yet in place, but SSC is actively looking into different options.

SSC continues its expansion within Satellite Management Services. Already made and planned investments in enlarged capacity, strategically placed earth stations and investments in new technology are positioning the company well for new businesses and a gradual development of a broader and even more attractive global offering for both present and new customers.

SSC also has the ambition to extend the operations within Engineering Services, through acquisitions as well as organic growth.

## IMPORTANT EVENTS AFTER THE BALANCE SHEET DATE

No essential events after the balance sheet date.

## PROPOSED DIVIDEND

The Board of Directors proposes that no dividend is paid to the owner for 2019.



## CONSOLIDATED INCOME STATEMENT

Amount in MSEK	2019	2018	2019	2018
	OCT-DEC	OCT-DEC	JAN-DEC	JAN-DEC
Net sales	262	252	1 013	945
Other revenues	10	7	25	18
External expenses <sup>1)</sup>	-94	-93	-344	-342
Personnel costs <sup>1)</sup>	-142	-131	-541	-481
Amortizations and depreciations	-35	-24	-122	-93
<b>OPERATING PROFIT</b>	<b>0</b>	<b>11</b>	<b>30</b>	<b>47</b>
Financial income and expenses	-5	0	-7	-10
<b>PROFIT BEFORE TAX</b>	<b>-4</b>	<b>12</b>	<b>23</b>	<b>38</b>
Income taxes	-4	-2	-13	-21
<b>PROFIT AFTER TAX</b>	<b>-8</b>	<b>9</b>	<b>10</b>	<b>17</b>
<b>TOTAL OTHER INCOME</b>				
ITEMS THAT WILL BE RECLASSIFIED TO PROFIT AND LOSS WHEN SPECIFIC CONDITIONS ARE MET				
Translation differences in foreign operations	-10	1	8	14
Cash flow hedges	0	2	-2	2
ITEMS THAT WILL NOT BE INCLUDED IN PROFIT AND LOSS				
Change in fair value of financial assets available for sale	0	-6	1	-35
Income tax relating to items above	0	1	0	7
<b>TOTAL OTHER INCOME FOR PERIOD</b>	<b>-10</b>	<b>-3</b>	<b>7</b>	<b>-11</b>
<b>TOTAL PROFIT/LOSS FOR PERIOD</b>	<b>-18</b>	<b>7</b>	<b>16</b>	<b>6</b>
Of which attributable to the parent company's shareholders	-18	7	16	6
Earnings per share, SEK	<b>-512</b>	<b>584</b>	<b>613</b>	<b>1 038</b>
<sup>1)</sup> Change in provisions external costs and personnel costs	0,4 4,7	1,1 -0,9	1,2 0,7	1,8 -0,5

## CONSOLIDATED BALANCE SHEET

Amount in MSEK	2019-12-31	2018-12-31
<b>ASSETS</b>		
NON-CURRENT ASSETS		
Intangible assets	98	70
Tangible assets	760	598
Other securities held as non-current assets	0	3
Deferred tax assets	4	2
<b>TOTAL NON-CURRENT ASSETS</b>	<b>861</b>	<b>674</b>
CURRENT ASSETS		
Inventories	13	13
Current receivables	269	270
Cash and cash equivalents	212	212
<b>TOTAL CURRENT ASSETS</b>	<b>494</b>	<b>495</b>
<b>TOTAL ASSETS</b>	<b>1 355</b>	<b>1 168</b>
Amount in MSEK	2019-12-31	2018-12-31
<b>EQUITY AND LIABILITIES</b>		
EQUITY		
Share equity	33	33
Other reserves	35	26
Retained earnings including profit for the period	408	405
<b>TOTAL EQUITY ATTRIBUTABLE TO HOLDERS OF THE PARENT COMPANY</b>	<b>475</b>	<b>464</b>
<b>TOTAL EQUITY</b>	<b>475</b>	<b>464</b>
NON-CURRENT LIABILITIES		
Interest bearing liabilities	367	293
Other liabilities	108	134
Provisions	2	3
Deferred tax liability	8	8
<b>TOTAL NON-CURRENT LIABILITIES</b>	<b>485</b>	<b>438</b>
CURRENT LIABILITIES		
Interest bearing liabilities	35	0
Short-term non-interest bearing liabilities	358	265
Provisions	1	2
<b>TOTAL CURRENT LIABILITIES</b>	<b>394</b>	<b>267</b>
<b>TOTAL EQUITY AND LIABILITIES</b>	<b>1 355</b>	<b>1 168</b>



## CONSOLIDATED STATEMENT OF CASH FLOW

Amount in MSEK	2019	2018
<b>OPERATING ACTIVITIES</b>		
Cash flow from operations	98	100
Change in working capital	96	34
<b>CASH FLOW FROM OPERATING ACTIVITIES</b>	<b>195</b>	<b>134</b>
<b>INVESTING ACTIVITIES</b>		
Investments in intangible assets	-24	-10
Investments in tangible assets	-144	-58
Sale of subsidiary, net liquidity impact	-8	-
Disposal in financial assets	4	14
<b>CASH FLOW FROM INVESTING ACTIVITIES</b>	<b>-171</b>	<b>-54</b>
<b>CASH FLOW AFTER INVESTMENTS</b>	<b>23</b>	<b>80</b>
<b>CASH FLOW FROM FINANCING ACTIVITIES</b>	<b>-27</b>	<b>-40</b>
<b>CASH FLOW FOR THE YEAR</b>	<b>-3</b>	<b>40</b>
Cash and cash equivalents at the beginning of the year	212	166
Currency gains/losses in liquid assets	3	6
<b>CASH AND CASH EQUIVALENTS, END OF THE YEAR</b>	<b>212</b>	<b>212</b>

## CONSOLIDATED STATEMENT OF CHANGES IN EQUITY

Equity attributable to holders of the parent company

Amount in MSEK	Share capital	Reserves	Retained earnings	Total equity
<b>OPENING BALANCE 1 JANUARY 2018</b>	<b>33</b>	<b>38</b>	<b>388</b>	<b>458</b>
Dividend for 2017			-	-
Income for the period		-11	17	6
<b>CLOSING BALANCE 31 DECEMBER 2018</b>	<b>33</b>	<b>26</b>	<b>405</b>	<b>464</b>
<b>OPENING BALANCE 1 JANUARY 2019</b>	<b>33</b>	<b>26</b>	<b>405</b>	<b>464</b>
Dividend for 2018			-	-
Net effect of IFRS 16			-5	-5
Movement from Reserves to equity		2	-2	0
Income for the period		7	10	16
<b>CLOSING BALANCE 31 DECEMBER 2019</b>	<b>33</b>	<b>35</b>	<b>408</b>	<b>475</b>

## PARENT COMPANY INCOME STATEMENT

Amount in MSEK	2019	2018	2019	2018
	OCT-DEC	OCT-DEC	JAN-DEC	JAN-DEC
Net sales	125	125	478	468
Other revenues	8	7	23	17
External expenses <sup>1)</sup>	-67	-58	-248	-230
Personnel costs <sup>1)</sup>	-54	-56	-220	-204
Amortizations and depreciations	-13	-11	-48	-45
<b>OPERATING PROFIT</b>	<b>-1</b>	<b>7</b>	<b>-15</b>	<b>7</b>
Financial income and expenses	0	14	25	40
<b>PROFIT BEFORE TAX</b>	<b>-1</b>	<b>21</b>	<b>10</b>	<b>47</b>
Dispositions	-14	-14	-14	-14
Income taxes	3	2	3	-7
<b>PROFIT AFTER TAX</b>	<b>-12</b>	<b>9</b>	<b>-1</b>	<b>26</b>
<b>TOTAL OTHER INCOME</b>				
ITEMS THAT WILL BE RECLASSIFIED TO PROFIT AND LOSS WHEN SPECIFIC CONDITIONS ARE MET				
Cash flow hedges	0	3	-2	2
ITEMS THAT WILL NOT BE INCLUDED IN PROFIT AND LOSS				
Change in fair value of financial assets available for sale	0	-6	1	-35
Income tax relating to items above	0	1	0	7
<b>TOTAL OTHER INCOME FOR PERIOD</b>	<b>0</b>	<b>-3</b>	<b>-1</b>	<b>-26</b>
<b>TOTAL PROFIT/LOSS FOR PERIOD</b>	<b>-12</b>	<b>6</b>	<b>-2</b>	<b>0</b>
<sup>1)</sup> Change in provisions external costs and personnel costs	0,2 4,7	1,0 -0,1	0,5 0,7	1,2 -0,5

## PARENT COMPANY BALANCE SHEET

Amount in MSEK	2019-12-31	2018-12-31
<b>ASSETS</b>		
NON-CURRENT ASSETS		
Intangible assets	43	22
Tangible assets	347	323
Other securities held as non-current assets	278	276
Deferred tax assets	40	38
<b>TOTAL NON-CURRENT ASSETS</b>	<b>708</b>	<b>658</b>
CURRENT ASSETS		
Inventories	10	11
Current receivables	135	157
Cash and cash equivalents	94	93
<b>TOTAL CURRENT ASSETS</b>	<b>239</b>	<b>260</b>
<b>TOTAL ASSETS</b>	<b>947</b>	<b>918</b>
Amount in MSEK	2019-12-31	2018-12-31
<b>EQUITY AND LIABILITIES</b>		
EQUITY		
Share equity	33	33
Other reserves	7	7
Fund for intrinsic value	-1	-1
Retained earnings including profit for the period	99	101
<b>TOTAL EQUITY</b>	<b>137</b>	<b>139</b>
UNTAXED RESERVES	196	182
NON-CURRENT LIABILITIES		
Interest bearing liabilities	275	293
Other liabilities	108	134
Provisions	2	3
<b>TOTAL NON-CURRENT LIABILITIES</b>	<b>385</b>	<b>429</b>
CURRENT LIABILITIES		
Interest bearing liabilities	15	0
Short-term non-interest bearing liabilities	213	166
Provisions	1	2
<b>TOTAL CURRENT LIABILITIES</b>	<b>228</b>	<b>168</b>
<b>TOTAL EQUITY AND LIABILITIES</b>	<b>947</b>	<b>918</b>

## PARENT COMPANY STATEMENT OF CASH FLOW

Amount in MSEK	2019	2018
<b>OPERATING ACTIVITIES</b>		
Cash flow from operations	26	79
Change in working capital	71	26
<b>CASH FLOW FROM OPERATING ACTIVITIES</b>	<b>97</b>	<b>105</b>
<b>INVESTING ACTIVITIES</b>		
Investments in intangible assets	-24	-10
Investments in tangible assets	-70	-43
Sale of subsidiary, net liquidity impact	-22	-
Disposal in financial assets	28	48
<b>CASH FLOW FROM INVESTING ACTIVITIES</b>	<b>-88</b>	<b>-5</b>
<b>CASH FLOW AFTER INVESTMENTS</b>	<b>9</b>	<b>100</b>
<b>CASH FLOW FROM FINANCING ACTIVITIES</b>	<b>-8</b>	<b>-40</b>
<b>CASH FLOW FOR THE YEAR</b>	<b>1</b>	<b>60</b>
Cash and cash equivalents at the beginning of the year	93	34
Currency gains/losses in liquid assets	0	-1
<b>CASH AND CASH EQUIVALENTS, END OF THE YEAR</b>	<b>94</b>	<b>93</b>

## PARENT COMPANY STATEMENT OF CHANGES IN EQUITY

Amount in MSEK	Share capital	Other reserves	Hedge reserves	Retained earnings	Total equity
<b>OPENING BALANCE 1 JANUARY 2018</b>	<b>33</b>	<b>7</b>	<b>25</b>	<b>75</b>	<b>139</b>
Dividend for 2017				-	-
Income for the period			-26	26	0
<b>CLOSING BALANCE 31 DECEMBER 2018</b>	<b>33</b>	<b>7</b>	<b>-1</b>	<b>101</b>	<b>139</b>
<b>OPENING BALANCE 1 JANUARY 2019</b>	<b>33</b>	<b>7</b>	<b>-1</b>	<b>101</b>	<b>139</b>
Dividend for 2018				-	-
Movement from Reserves to equity			2	-2	0
Income for the period			-1	-1	-2
<b>CLOSING BALANCE 31 DECEMBER 2019</b>	<b>33</b>	<b>7</b>	<b>-1</b>	<b>99</b>	<b>137</b>

## NOTE 1 ACCOUNTING PRINCIPLES

This Year-end report has been prepared in accordance with IAS 34, Interim Financial Reporting and Swedish Annual Accounts Act.

The Year-end report for the parent company has been prepared in accordance with the Swedish Annual accounts Act, chapter 9, Interim report..

The same accounting principles as in the previous report have been applied with the exception of IFRS 16 which was applied on the group accounts from 1 January 2019.

For more information on accounting and valuation principles, see Note 2 in the Annual Report 2019.

Amounts are in MSEK (millions of SEK) unless otherwise stated.

## NOTE 2 FORWARD-LOOKING INFORMATION

Forward-looking information in this report is based on the management's expectations by the time of reporting. Even if the Management deems the expectations reasonable, it is no guarantee for the correctness of these expectations. Accordingly, the future outcome will vary due to changed market conditions for SSC's services as well as more general changes in the global economy, competition, legal requirements and/or political changes and currency impact.

## NOTE 3 NET SALES

### GROUP NET SALES, MARKET DISTRIBUTION

Amount in MSEK	2019	2018
Sweden	89	105
Europe excl. Sweden	634	592
Asia	128	107
America	158	137
Other Markets	4	4
<b>NET SALES</b>	<b>1013</b>	<b>945</b>

### GROUP NET SALES HAVE BEEN INVOICED IN THE FOLLOWING CURRENCIES

Amount in MSEK	2019	2018
SEK	121	135
EUR	668	615
USD	205	180
Other Currencies	19	15
<b>NET SALES</b>	<b>1013</b>	<b>945</b>

### PARENT COMPANY NET SALES, MARKET DISTRIBUTION

Amount in MSEK	2019	2018
Sweden	89	105
Europe excl. Sweden	243	240
Asia	107	89
America	36	33
Other Markets	2	1
<b>NET SALES</b>	<b>478</b>	<b>468</b>

### PARENT COMPANY NET SALES HAVE BEEN INVOICED IN THE FOLLOWING CURRENCIES

Amount in MSEK	2019	2018
SEK	121	135
EUR	288	276
USD	55	48
Other Currencies	15	10
<b>NET SALES</b>	<b>478</b>	<b>468</b>

## NOTE 6 TRANSITION IFRS 16

### IFRS 16 Leaseagreement

#### Effect on the financial reports

At the time of transition to IFRS 16, January 1, 2019, the Group reported Right of use-assets of MSEK 116 and lease liabilities of MSEK 122 and deferred tax assets of approx. MSEK 1, which reduces net equity by approximately MSEK 5 by January 1, 2019. In the valuation of the leasing liability, the Group discounted the leasing fees to the marginal borrowing rate as of January 1, 2019. The weighted average interest rate used is 4.66%.

**Tabell 1**

Mkr	1 januari 2019
Operational leasing commitments as of December 31, 2018 as disclosed in the annual report	127
Discounted with marginal loan rate as of January 1, 2019	106
<i>Less:</i>	
Short Term Lease	-2
Leasing of low value assets	0
<i>Add:</i>	
Reasonably safe extension periods	16
Variable leasing payments linked to index or price	2
<b>Leasing liability as of January 1, 2019</b>	<b>122</b>

The reported Right of use-assets are attributable to the following types of assets:

Mkr	31 december 2019	1 januari 2019
Office space	77	74
Machines and fixed assets	25	39
Vehicles	2	3
<b>Total use rights assets</b>	<b>104</b>	<b>116</b>

#### Comparative figures as if IAS 17 have been applied in 2019 are shown below:

For information purposes, the information below is provided as if IAS 17 had been applied in 2019 as well

	IFRS 16 2019	IAS 17 2019
	JAN-DEC	JAN-DEC
<b>Excerpt from report of results</b>		
EBITDA	153	128
Operating profit	30	26
Financial costs	-7	-1
Profit before tax	23	24
<b>The result of the period</b>	<b>10</b>	<b>11</b>

#### Excerpt from report on financial position

	IFRS 16 31 december 2019	IAS 17 december 2019
<b>Assets</b>		
Right of Use-assets	104	0
Deferred tax asset.	4	2
<b>Total fixed assets</b>	<b>862</b>	<b>757</b>
<b>Total assets</b>	<b>1 355</b>	<b>1 250</b>
<b>Equity</b>		
Retained earnings including profit for the period	408	414
<b>Total equity</b>	<b>475</b>	<b>483</b>
<b>Liabilities</b>		
Long-term leasing liabilities	92	0
Short-term lease liabilities	20	0
<b>Total debts</b>	<b>880</b>	<b>768</b>
<b>Total equity and liabilities</b>	<b>1 355</b>	<b>1 250</b>

## NOT 7 CONTINGENT LIABILITIES

	2019-12-31	2018-12-31
Credit guarantees	50	50
Contingent liabilities	9	9

### Other information

The interim report has not been reviewed by the auditors. The interim report is issued by the Board of Directors.

### UPCOMING FINANCIAL REPORTS

The Annual report for 2019 will be published 31 March, 2020.

The date of the AGM is determined to 29 April, 2020.

The interim report for the first quarter 2019 will be published 30 April, 2020.

Questions about the interim report can be addressed to Head of Group accounting Kerstin Bergqvist, +46 8 627 62 00





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